Leading by example – good practice¹

Good practice factor	Examples	SAI current practice
1.Being transparent	Making public the SAI's governing legislation, mandate, responsibilities, strategy and yearly targets	
	Reporting publicly on total budget and sources of financial resources	
	Making public relevant staff lists and SAI contact information	
	Communicating openly with media on operations and audit results	
	Making audit reports easily available to the public	
2.Being accountable	Presenting an Annual Report on each year's activities to the legislature and making it publicly available.	
	Preparing annual financial accounts, and having them externally audited if possible	
	Making public the findings and recommendations from audits, unless subject to special laws	
3.Ensuring good governance	Adopting and complying with good governance principles	
	Periodically submitting the SAI's performance to independent review, for example peer review, or a SAI PMF assessment	
	Having an audit and risk committee	
	Assessing organisational risk on a regular basis	
4.Managing own operations effectively	Having appropriate internal controls over financial management and operations	
	Maintaining and developing employee skills to meet responsibilities	

It is noted that SAIs operate under different mandates, models and legislation so these principles may not be equally applicable to all SAIs.

Good practice factor	Examples	SAI current practice
5.Acting ethically	Having a code of ethics	
	Undertaking staff training on the code of ethics	
	Having a conflicts of interest register, including policies and procedures to identify personal links with an audited entity and how this should be dealt with	
	Undertaking active promotion of ethical behaviour across the SAI	
6.Striving for excellence	Adopting international auditing standards and methodologies	
	Ensuring there is an appropriate system of quality assurance for all audit work	
	Getting external experts to review audit methodology, to ensure it is suitably designed and operating effectively	
	Having a training curriculum that ensures staff have the appropriate skills and knowledge to conduct their audit work	
	Promoting continuing professional development for staff	
	Encouraging knowledge sharing and capacity building for staff	
7.Contributing to the wider public sector and Civil Society community	 Contributing to the debate on improvements in the public sector, through reports to the legislature and/or outreach to the community or civil society organizations 	
	Listening and responding to the key issues affecting civil society	